

# **SOUTH AMERICAN AIR CHIEFS AND SENIOR ENLISTED LEADERS CONFERENCE**

4 – 8 December 2023



**PROTOCOL OFFICER:**

**Mr. Mike Ambriz**

**Chief of Protocol, 12 AF (AFSOUTH)**

**Office Phone: (520) 228-5334**

**Cell Phone: (805) 588-1191**

**ACTION OFFICER:**

**Ms. Dilia Hernández (Ms. H)**

**Foreign Affairs Specialist, 12 AF (AFSOUTH)**

**Office Phone: (520) 228-5363**

**Cell Phone: (520) 288-3879**

# **SOUTH AMERICAN AIR CHIEFS AND SENIOR ENLISTED LEADERS CONFERENCE**

4 – 8 December 2023

## **TABLE OF CONTENTS**

	<b><u>PAGE</u></b>
<b>Attendees List</b>	<b>03</b>
<b>Agenda</b>	<b>11</b>
<b>Annex D, Senior Enlisted Program</b>	<b>22</b>
<b>Annex E, Reporting Instructions</b>	<b>23</b>

**ATTENDEE LIST**

## Partner Nation (PN) Delegations

### **Argentina, Fuerza Aérea Argentina (3-person delegation)**

- + Brigadier Mayor Hugo Eduardo **SCHAUB**, Subjefe del Estado Mayor
- + Suboficial Mayor Alejandro José **RUBIO**, Suboficial del Estado Mayor General
- + Mayor María Jimena **POLO**, Ayudante del Subjefe del Estado Mayor

### **Brazil, Força Aérea Brasileira (5-person delegation)**

- + Tenente-Brigadeiro do Ar Alcides Teixeira **BARBACOV**, Diretor-geral do Departamento de Controle do Espaço Aéreo (DECEA)
- + Brigadeiro de Infantaria José Roberto de **QUEIROZ** Oliveira, Chefe do Centro de Inteligência da Aeronáutica
- + Suboficial Marcio **Darlan** de Abreu Pedrosa, Senior Enlisted Leader
- + Capitão Av Luiz Magno Uchôa **RAMALHO**, Aide de Camp
- + Coronel Aly **CHARONE**, Brazilian Foreign Liaison Officer

### **Chile, Fuerza Aérea de Chile (5-person delegation)**

- + General del Aire Hugo **RODRÍGUEZ** González, Comandante en Jefe
- + General de Brigada Aérea (A) Alfredo **RÍOS** Latorre, Director de Operaciones
- + Suboficial Mayor Claudio **BUSTOS** Carrasco, Suboficial Mayor
- + Comandante de Escuadrilla (A) Karin **GUAITA** González, Ayudante del Comandante
- + Coronel Francisco **RAMÍREZ**, Oficial de Enlace de Chile

### **Colombia, Fuerza Aeroespacial Colombiana (4-person delegation)**

- + General Luis **CÓRDOBA** Avendaño, Comandante
- + Técnico Jefe de Comando César Andrés **CAVIEDES** Valencia, Técnico Jefe Comando
- + Mayor Erika Eliana **ESCALANTE** Blanco, Ayudante del Comandante
- + Coronel Alejandro **LEGUIZAMÓN**, Oficial de Enlace de Colombia

### **Ecuador, Fuerza Aérea Ecuatoriana (*unable to attend*)**

- + General de Brigada Celiano Damian **CEVALLOS** Calderón, Comandante General

### **Paraguay, Fuerza Aérea Paraguaya (3-person delegation)**

- + General Brigada del Aire Oscar **SANTACRUZ** Cespedes, Comandante del Comando de Regiones Aéreas
- + Suboficial Principal Víctor **VILLAGRA** Añazco, Suboficial Principal, Mecánico de Aviación Militar
- + Capitán Piloto Aviador Militar Luis **MEZA** Miranda, Ayudante de Órdenes del Comandante

### **Peru, Fuerza Aérea del Perú (4-person delegation)**

- + General del Aire Carlos **CHÁVEZ** Cateriano, Comandante General
- + Coronel Cristian **EVERETT** Alarco, Oficial de Asuntos Internacionales
- + Técnico Subjefe Mayor Walter **SILVA** Parra, Técnico Subjefe Mayor
- + Coronel Manfred **RONDÓN**, Oficial de Enlace de Perú

**Uruguay, Fuerza Aérea Uruguaya (3-person delegation)**

- + Brigadier General Gaetano **BATTAGLIESE**, Comandante del Comando Aéreo Logístico
- + Suboficial Héctor **MACHADO**, Suboficial del Estado Mayor General
- + Teniente Primero Daniela **MENENDEZ**, Oficial de la División de Administración

## U.S. Briefers

**(SES) Mr. Daniel Erikson**

Deputy Assistant Secretary of Defense for the Western Hemisphere  
Department of Defense

**(SES) Ms. Mira K. Resnick**

Deputy Assistant Secretary for Regional Security  
Department of State

**Colonel Jason Glynn**

Allied Integration Division Chief, J5  
U.S. Southern Command

**Colonel Josh Hawkins**

Chief, Military Force Policy Division  
(AF/A1PP)

**Colonel Douglas Burke**

Director, J4  
U.S. Southern Command

**Colonel James Hamilton**

A6 Director  
12th Air Force (AFSOUTH)

**Colonel Jonathan Whitaker**

Director of Space Forces  
12th Air Force (AFSOUTH)

**Mr. Daniel Torres Vega**

Deputy Chief, America, and Africa Division  
Secretary of the Air Force, International Affairs (SAF-IA)

**Mr. James Stevens**

Chief of Science, Technology, and Innovation  
U.S. Southern Command

**Lieutenant Colonel Paul Griffith**

Military Deputy Director A5/8/9  
12th Air Force (AFSOUTH)

**Dr. David Spencer**

William J. Perry Center for Hemisphere Defense Studies  
National Defense University

**Dr. R. Evan Ellis, PhD**

Professor, Latin American Studies  
U.S. Army War College Strategic Studies Institute

## 12 AF (AFSOUTH) Leadership

Major General Evan L. Pettus – Commander  
Chief Master Sergeant Dennis W. Fuselier – Command Chief  
Colonel John Creel – Deputy Commander  
Colonel David Castaneda – Mobilization Assistant to the Commander  
Mr. Daniel Ricci – Foreign Policy Advisor  
Mr. Joseph Porrazzo – A1 Director  
Colonel Darin Gregg – A2 Director  
Colonel Rhett Boldenow – A3 Director  
Colonel Barton Kenerson – A4 Director  
Colonel Chris Callis – A5/8/9 Director  
Mr. David Delmonaco – A5/8/9 Executive Director  
Lieutenant Colonel Paul Griffith – Military Deputy Director A5/8/9  
Colonel James Hamilton – A6 Associate Director of Communications  
Colonel Matthew Vollkommer – Commander, 612th Air Operations Center  
Colonel Matt McKinney – Commander, 612th Theater Operations Group  
Colonel Jonathan Whitaker – Director of Space Forces  
Colonel Patrick Schwomeyer – Command Staff Judge Advocate  
Colonel Brian Neese – Command Surgeon General  
Mr. Todd White – Chief of Safety  
Colonel Michael Ingersoll – Secretary General SICOFAA  
Colonel Bruno Pedra – Subsecretary General SICOFAA  
Mr. Bradley Pickens – Air Forces Southern ACC LNO  
Colonel Alfredo Laboy II – SOUTHCOM LNO  
Mr. Daniel C. Hosler – SOUTHCOM Deputy LNO

## 12 AF (AFSOUTH)/A5I Theater Security Cooperation Division

Lieutenant Colonel David Bewley – Chief  
Mr. Frank Ferraro – Deputy Chief  
Lieutenant Colonel George Ambelang – Branch Chief, International Military Affairs  
Lieutenant Colonel Jacob English – Branch Chief, TSC Plans and Programs  
Lieutenant Colonel Gumersindo Santiago – Desk Officer Bolivia, Ecuador, and Peru  
Lieutenant Colonel Brandon Alford – A5/8/9 Space Representative  
Ms. Diliana Hernández – Desk Officer Belize, Costa Rica, and El Salvador  
Mr. David Fagergren – Desk Officer, Chile, Argentina, and Uruguay  
Ms. Lisa Allen – Theater Security Cooperation and United States Colombia Action Plan  
Major Emilio Becerra – Space Force Liaison  
Major Christine Martínez – Desk Officer Guatemala, Honduras, Panama, and Nicaragua  
Major Simeon Signor – Desk Officer Colombia  
Major Isaac Pelagio – Desk Officer Barbados, Dominican Republic, Guyana, Jamaica, Suriname, Trinidad, and Tobago  
Major Jeff Fotakis – Desk Officer Brazil and Paraguay  
Major Hadder Rendón – Internal and External Integration  
Senior Master Sergeant Keyla Watt – A5/8/9 SEL, International Enlisted Engagements  
Senior Master Sergeant Alfredo Miranda – Enlisted International Affairs Manager, Andean Ridge  
Master Sergeant Carlo Estrada – Enlisted International Affairs Manager, Southern Cone  
Technical Sergeant Alex Rivera – Operations NCO

## State Partnership Program (SPP)

### **SPP to Argentina (Georgia Air National Guard)**

Major General Konata A. Crumbly – Assistant Adjutant General  
Chief Master Sergeant Lynda Washington – Command Chief

### **SPP to Brazil (New York Air National Guard)**

Brigadier General Michael Bank – Assistant Adjutant General  
Chief Master Sergeant Michael Hewson – Command Chief  
Major Melanie Padilla – State Partnership Program Director J3

### **SPP to Chile (Texas Air National Guard)**

Brigadier General Andrew J. Camacho – Deputy Adjutant General  
Command Sergeant Major Frederick Heard – Command Senior Enlisted Leader

### **SPP to Colombia (South Carolina Air National Guard)**

Brigadier General Michael Rose – Chief of Staff  
Chief Master Sergeant Isaac Carr – Command Chief  
Lieutenant Colonel Daniel Linkroum – Director

### **SPP to Paraguay (Massachusetts Air National Guard)**

Colonel Lisa Ahaesy – Advisor to The Adjutant General Commander  
Chief Master Sergeant Michelle O’Keefe – Command Chief  
Colonel Andrew St. Jean – 104th FW Mission Support Group Commander

### **SPP to Peru (West Virginia Air National Guard)**

Brigadier General Michael O. Cadle – Chief of Staff Headquarters  
Chief Master Sergeant Brandon W. Ives – Command Chief

## US Personnel from other Organizations

**(SES) Mr. Michael Droz**

Deputy Director, J3 Operations Directorate  
U.S. Southern Command

**(SES) Dr. Adam Winkleman**

Director, J8 Resources and Analysis Directorate  
U.S. Southern Command

**Brigadier General Mitchell Hanson**

Mobilization Assistant to the Director of Operations  
Air Combat Command

**Colonel Christopher J. D'Amico**

Chief, America, and Africa Division  
Secretary of the Air Force, International Affairs (SAF-IA)

**Colonel William Snook**

Director of Plans and Policy  
Joint Interagency Task Force South (JIATF-S)

**Colonel Bryan Tuinman**

Commandant, Inter-American Air Forces Academy  
Joint Base San Antonio-Lackland

**Mr. Thomas Gainey**

Director, ACC/IA  
Headquarters, Air Combat Command

**Lieutenant Colonel Jonathan Kingsley**

Chief of Staff  
Western Hemisphere Institute for Security Cooperation (WHINSEC)

**Lieutenant Colonel Nicholas Unruh**

Deputy Director, ACC/IA  
Headquarters, Air Combat Command

**Lieutenant Colonel Jake Wygant**

SME Retention and Recruiting, Policy, and Programs  
(AF/A1PP)

**Lieutenant Colonel Rigo Perez**

SME Retention and Recruiting, Policy, and Programs  
(AF/A1PP)

**Lieutenant Colonel Patrick Dixon**

Assistant Director of Operations  
571st Mobility Support Advisory Squadron



**Lieutenant Colonel Brian Broekemeier**

Commander  
156th Tactical Advisory Squadron

**Captain Jose Velez**

NGB Air Advisor Coordinator  
156th Tactical Advisory Squadron

**Command Sergeant Major Roberto Alvarez**

Senior Enlisted Leader  
Western Hemisphere Institute for Security Cooperation (WHINSEC)

**Command Sergeant Major John C. Black**

J5 Senior Enlisted Leader  
U.S. Southern Command

**Chief Master Sergeant Diego Yoshisaki**

Senior Enlisted Advisor  
Secretary of the Air Force, International Affairs (SAF-IA)

**Chief Master Sergeant Yusef Saad**

Command Chief, Inter-American Air Forces Academy  
Joint Base San Antonio-Lackland

**Chief Master Sergeant Brett Hamilton**

Senior Enlisted Leader  
(AF/A1PP)

**Senior Master Sergeant William Santini**

Senior Enlisted Leader  
156th Tactical Advisory Squadron

**Master Sergeant Ana Mendiola**

Air Advisor  
571st Mobility Support Advisory Squadron

**Master Sergeant Karina Galaviz**

Senior Noncommissioned Officer Assistant  
Secretary of the Air Force, International Affairs (SAF-IA)

**Ms. Danae C. Askar**

Attorney-Adviser for the Department's Office of the Legal Adviser  
Department of State

**Mr. Mario Oliva**

Foreign Affairs Officer Western Hemisphere (WHA/EUR)  
Department of State

## Language Enabled Airmen Program Delegation Support Personnel Spanish (S) & Portuguese (P)

1. Captain Allison Moraes (P)
2. Captain Pablo Vespasiano (P)
3. Captain Rachel Horvath (S)
4. Captain José Rodríguez Hernández (S)
5. Captain Philip Stewart (S)
6. Captain Athina Teicher (S)
7. Captain Jorge Colón Soto (S)
8. Chief Master Sergeant Juan Alvarez (S)
9. Chief Master Sergeant Edwin Colón (S)
10. Senior Master Sergeant Arturo García (S)
11. Master Sergeant Andrés Díaz Medina (S)
12. Master Sergeant Ana Salinas (S)
13. Master Sergeant Rommel Blanco (S)
14. Technical Sergeant Tarun Kumar (S)
15. Technical Sergeant Michael Ortiz (S)
16. Technical Sergeant Josué Tello (S)
17. Technical Sergeant Angel Ortega Rivera (S)
18. Staff Sergeant Helga Durán Silbernagel (S)

## Inter-American Air Forces Academy Support Personnel

1. Master Sergeant Karina González
2. Technical Sergeant Zane Narro
3. Technical Sergeant Edwin Acevedo

## 571st Mobility Support Advisory Squadron Support Personnel

1. Master Sergeant Felipe Pent

## 156th Tactical Advisory Squadron Support Personnel

1. Master Sergeant Angel Jimenez
2. Technical Sergeant Jason Arzuaga

**Sunday, 3 December 2023**

**Arrival/Travel Day**

**DRESS / UNIFORM**

**Travelers: Traveling Attire**

**Welcome Party: Flight Suit/OCP**

**1800-0000**

*Partner Nations Dinner*

\*\*\*Schedule TBD depending on guest arrival times\*\*\*

**DRESS / UNIFORM**

**Travelers: Traveling Attire**

**Welcome Party: Flight Suit/OCP**

**ATTIRE (Kickoff Dinner): Business Casual (Jackets, No Tie / Cocktail Dress)**

<b>0630-0800</b>	<i>Breakfast</i>	
<b>0800-0930</b>	<b>Executive Session</b> (Maj Gen Pettus, Dr. Ellis, Dr. Spencer, Mr. Ricci & Col Callis)	Maj Gen Pettus's Office
<b>1200-1300</b>	<i>Lunch (Partner Nations)</i>	
<b>1245-1400</b>	<b>Executive Session</b> (AFSOUTH/A5I Desk Officers & Dr. Evan Ellis) ( <i>Invite Only</i> )	
<b>1400-1600</b>	<b>Admin Check-in</b> (Aide-de-Camps)	
<b>1830-1900</b>	<b>Transition to Dining Area – Social Start</b>	
<b>1900-2100</b>	<b>Welcome Dinner</b> (RSVP Required) <u>Attire:</u> Business Casual (Jackets, no tie /Cocktail Dress)	

**DRESS / UNIFORM**

**UNIFORM: Group Photo PN & U.S. Participants - Service Dress (No Hat)**

**PARTNER NATION UNIFORM: Short or Long Sleeve Blues, no Service Coat (Jacket Optional)**

**U.S. PERSONNEL UNIFORM: Short Sleeve Blues (Jacket Optional)**

<b>0600-0745</b>	<i>Breakfast</i>	
<b>0800-0815</b>	<i>Conference Opening and Administrative Remarks</i>	
<b>0815-0825</b>	<b>Opening Remarks from the AFSOUTH Command Team</b>	<b>Maj Gen Evan L. Pettus CMSgt Dennis Fuselier</b>
<b>0825-0840</b>	<b>Moderator Remarks</b>	<b>R. Evan Ellis, PhD (USAWC)</b>
<b>0840-0940</b>	<b>Building Strategic Cyber Partnerships in South America</b>	<b>Colonel James Hamilton 12 AF (AFSOUTH) A6/DC4 Director</b>
<b>0940-1000</b>	<i>Comfort Break (Optional: Group Photo Participants change into Short Sleeve/Long Sleeve Blues)</i>	
<b>1000-1100</b>	<b>Advancing National Space Sovereignty in the Western Hemisphere</b>	<b>Colonel Jonathan Whitaker, DS4 12 AF (AFSOUTH)</b>
<b>1100-1130</b>	<b>Leveraging Emerging Technologies to Advance the Chilean Space Program</b>	<b>General del Aire Hugo Rodríguez Comandante en Jefe Fuerza Aérea de Chile</b>
<b>1130-1200</b>	<b>United States Southern Command Innovation Efforts</b>	<b>Mr. James Stevens, J31 U.S. Southern Command</b>
<b>1200-1215</b>	<b>United States Southern Command Innovation Efforts</b>	<b>Dr. David Spencer William J. Perry Center for Hemisphere Defense Studies</b>
<b>1215-1330</b>	<i>Lunch</i>	
<b>1330-1400</b>	<b>Transnational Criminal Organizations (TCOs) in the Border Region between Argentina, Brazil, and Paraguay</b>	<b>Brigadeiro de Infantaria José de Queiroz Chefe do Centro de Inteligência da Aeronáutica</b>
<b>1400-1430</b>	<b>National Defense and Security Strategy towards to Western Hemisphere as Related to South America</b>	<b>(SES) Mr. Daniel Erikson Deputy Assistant Secretary of Defense for the Western Hemisphere, DoD</b>
<b>1430-1445</b>	<i>Comfort Break (Group Photo Participants change into Service Dress)</i>	
<b>1445-1615</b>	<b>PANEL 1: Climate Challenges and the Impact on the Missions of the Armed Forces of the Region</b> <i>Panel Members:</i> <i>(SES) Mr. Daniel Erikson (DoD), Brigadier Mayor Hugo Schaub (ARG), Tenente-Brigadeiro do Ar Alcides Teixeira Barbacovi (BRA), General del Aire Hugo Rodríguez (CHL), General Luis Córdoba (COL)</i>	<b>R. Evan Ellis, PhD (USAWC)</b>
<b>1615</b>	<i>Administrative Closing Remarks by Ms. Hernández</i>	
<b>1620</b>	<b>Group Photo</b> <i>Attendees: Maj Gen Pettus, Chief Fuselier, PN Air Chiefs &amp; SELs ONLY</i>	
<b>1800-2000</b>	<b>Dinner (PNs with SPPs) (RSVP Required)</b> <b>Attire: Business Casual (Jackets, no tie)/ Cocktail Dress</b>	

**DRESS / UNIFORM**

**SEL Day PN Participants Only – Flight Suit/Battle Dress/Operational Camouflage Uniform or Equivalent**  
**All others Partner Nations– Short or Long Sleeve Blues, no Service Coat (Jacket Optional)**  
**U.S. PERSONNEL UNIFORM: Short Sleeve Blues (Jacket Optional)**

<b>0600-0745</b>	<i>Breakfast</i>	
<b>0700-0745</b>	<b>Office Call</b> <u>Attendees:</u> Maj Gen Evan Pettus, (SES) Ms. Mira K. Resnick, Col John Creel, Mr. Daniel Ricci, Tenente-Brigadeiro do Ar Alcides Teixeira Barbacovi, Col Chris Callis, Mr. Mario Oliva, Ms. Danae Askar	
<b>0745-0755</b>	<i>Senior Enlisted Leaders Meet</i> <i>See Enlisted Development Annex D for schedule (SEL Day)</i>	
<b>0800</b>	<i>Senior Enlisted Leaders Depart for SEL Day</i>	
<b>0800-0810</b>	<i>Administrative Remarks by Ms. Hernández</i>	
<b>0810-0840</b>	<b>Foreign Military Sales and Security Assistance Modernization</b>	(SES) Ms. Mira K. Resnick Deputy Assistant Secretary for Regional Security, DoS
<b>0840-0910</b>	<b>Air Force Perspective on the Foreign Military Sales for the Western Hemisphere</b>	Mr. Daniel Torres Vega Deputy Chief, America, and Africa Division (SAF-IARA)
<b>0910-0930</b>	<i>Comfort Break</i>	
<b>0930-1045</b>	<b>Executive Session – Strategic Considerations from the Presence of Extra-Hemispheric Actors in the Region</b> <u>Attendees (By Invite Only):</u> Maj Gen Evan Pettus, (SES) Ms. Mira K. Resnick, (SES) Mr. Michael Droz, Partner Nation Air Chiefs, Mr. Daniel Ricci Col Chris Callis, Dr. David Spencer <b>Note:</b> Aides will meet with Desk Officers	R. Evan Ellis, PhD (USAWC)
<b>1045-1100</b>	<i>Comfort Break</i>	
<b>1100-1230</b>	<b>Executive Session Continued</b>	
<b>1230-1330</b>	<i>Lunch</i>	
<b>1230-1315</b>	<b>Office Call</b> <u>Attendees:</u> Maj Gen Evan Pettus, (SES) Ms. Mira K. Resnick, Col John Creel, General del Aire Carlos Chávez, Mr. Daniel Ricci, Col Chris Callis, Mr. Mario Oliva, Ms. Danae Askar	
<b>1330-1400</b>	<b>Executive Time (Optional: Change into Flight Suit/Battle Dress/Operational Camouflage Uniform)</b>	

**DRESS / UNIFORM**

**SEL Day PN Participants Only – Flight Suit/Battle Dress/Operational Camouflage Uniform or Equivalent**  
**All others Partner Nations– Short or Long Sleeve Blues, no Service Coat (Jacket Optional)**  
**U.S. PERSONNEL UNIFORM: Short Sleeve Blues (Jacket Optional)**

<b>1330-1400</b>	<b>Office Call</b> <i>Attendees:</i> <i>Maj Gen Evan Pettus,</i> <i>(SES) Ms. Mira K. Resnick,</i> <i>Col John Creel,</i> <i>Brigadier General Gaetano Battagliese,</i> <i>Mr. Daniel Ricci,</i> <i>Col Chris Callis,</i> <i>Mr. Mario Oliva,</i> <i>Ms. Danae Askar</i>	
<b>1345-1400</b>	<i>Delegates Meet for Transit</i>	
<b>1400-1500</b>	<b>Transit to next event</b> <i>Attendees: Maj Gen Pettus, Chief Fuselier, Air Chiefs’,</i> <i>SELS, Aides, SPPs</i>	
<b>1500-1700</b>	<b>Geo-Strategic Event</b>	
<b>1700-1715</b>	<b>Transition to CSAR Social Event</b> <i>Attendees:</i> <i>Air Chiefs, SELs (Via Rentals)</i>	
<b>1700-1715</b>	<b>Transition to additional location (All Others –</b> <i>Buses)</i>	
<b>1715-1915</b>	<b>CSAR Social Event</b> <i>Attendees: Maj Gen Pettus, Mr. Droz, Dr. Winkleman, Chief</i> <i>Fuselier, Air Chiefs, SELs, Mr. Ricci, Other U.S. Personnel</i> <i>Upon Invitation</i>	
<b>1800-1900</b>	<b>Dinner for PN Aide de Camps</b>	
<b>1900</b>	<b>CSAR Social Event Attendees</b> <b>Transition to next scheduled event (Air Chiefs,</b> <i>SELS)</i>	

**REMAINDER OF EVENING AT LEISURE**

**DRESS / UNIFORM**

**PARTNER NATION UNIFORM: Short or Long Sleeve Blues, no Service Coat (Jacket Optional)**  
**U.S. PERSONNEL UNIFORM: Short Sleeve Blues (Jacket Optional)**

<b>0600-0745</b>	<i>Breakfast</i>	
<b>0725</b>	<b>Brazil</b> Delegation prepares for Bilateral Meeting with Maj Gen Evan Pettus	
<b>0730-0800</b>	<b>Brazil Bilateral Meeting</b>	
	<u><i>Attendees</i></u>	
	<u><i>12 AF (AFSOUTH)</i></u> <i>Maj Gen Evan Pettus</i> <i>Mr. Ricci</i> <i>SPP: Brig Gen Michael Bank</i> <i>Desk Officer: Maj Jeff Fotakis</i>	<u><b>Brazil</b></u> <i>Tenente-Brigadeiro do Ar Alcides</i> <i>Teixeira Barbacovi</i>
<b>0800-0805</b>	<i>Administrative Remarks by Ms. Hernández</i>	
<b>0805-0835</b>	<b>Air Forces Southern Innovation Initiatives</b>	<b>Lt Col Paul Griffith</b> <b>Military Deputy Director A5/8/9</b> <b>12th Air Force (Air Forces Southern)</b>
<b>0805</b>	<b>Peru</b> Delegation prepares for Bilateral Meeting with Maj Gen Evan Pettus	
<b>0810-0840</b>	<b>Peru Bilateral Meeting</b>	
	<u><i>Attendees</i></u>	
	<u><i>12 AF (AFSOUTH)</i></u> <i>Maj Gen Evan Pettus</i> <i>Mr. Ricci</i> <i>SPP: Brig Gen Michael Cadle</i> <i>Desk Officer: Lt Col George Ambelang</i>	<i>General del Aire Carlos Chávez</i>
<b>0835-0905</b>	<b>Allied Partner efforts to Collaborate with Regional Partners in Latin America</b>	<b>Colonel Jason Glynn</b> <b>Allied Integration Division Chief, J5</b> <b>U.S. Southern Command</b>
<b>0905-0935</b>	<b>Successes and challenges of combating illicit Transnational Criminal Organizations (TCOs)</b>	<b>Mayor General Carlos Silva</b> <b>Segundo Comandante y Jefe de Estado</b> <b>Mayor, Fuerza Aeroespacial</b> <b>Colombiana</b>
<b>0935-0950</b>	<i>Comfort Break</i>	
<b>0950-1050</b>	<b>PANEL 2: Transnational Criminal Organizations: Shared Challenges, Issues, and Insights from Successes</b> <u><i>Panel Members:</i></u> <i>General Luis Córdoba, (COL),</i> <i>General Brigada del Aire Oscar Santacruz (PRY),</i> <i>General del Aire Carlos Chávez (PER),</i> <i>Colonel William Snook, JIATF-S</i>	<b>R. Evan Ellis, PhD (USAWC)</b>
<b>1050-1110</b>	<i>Comfort Break</i>	
<b>1110-1215</b>	<b>Panel 2 Discussion Continued</b>	
<b>1215-1315</b>	<i>Lunch</i>	



**DRESS / UNIFORM**

**PARTNER NATION UNIFORM: Short or Long Sleeve Blues, no Service Coat (Jacket Optional)**  
**U.S. PERSONNEL UNIFORM: Short Sleeve Blues (Jacket Optional)**

<b>1315-1345</b>	<b>Theater Maintenance Partnership Initiative (TMPI) and how it relates to our South American Partners</b>	<b>Colonel Douglas Burke Director, J4 U.S. Southern Command</b>
<b>1345-1415</b>	<b>United States Air Force Approach to Talent Management, Recruiting, and Retention</b>	<b>Colonel Josh Hawkins Chief, Military Force Policy Division (AF/A1PP)</b>
<b>1415-1445</b>	<b>Impact of the Women, Peace, and Security (WPS) Initiative on the Peruvian Air Force Readiness, Recruiting and Retention</b>	<b>General del Aire Carlos Chávez Comandante General Fuerza Aérea del Peru</b>
<b>1445-1500</b>	<i>Comfort Break</i>	
<b>1500-1530</b>	<b>Impact of the Global Peace Operations Initiative (GPOI) on the Uruguayan Air Force Readiness, Recruiting and Retention</b>	<b>Brigadier General Gaetano Battagliese Comandante del Comando Aéreo Fuerza Aérea Uruguay</b>
<b>1530-1645</b>	<b>PANEL 3: Optimizing the Future Force</b> <i>Panel Members:</i> <i>Brigadier Mayor Hugo Schaub (ARG),</i> <i>General del Aire Hugo Rodríguez (CHL),</i> <i>General del Aire Carlos Chávez (PER),</i> <i>Brigadier General Gaetano Battagliese (URY),</i> <i>Colonel Josh Hawkins, (AF/A1PP)</i>	<b>R. Evan Ellis, PhD (USAWC)</b>
<b>1645-1650</b>	<i>Administrative Closing Remarks by Ms. Hernández</i>	
<b>1700-1900</b>	<b>Social Event Maj Gen Pettus w/SPPs</b> <i>(RSVP Required)</i> <i>Attire: Uniform of the Day</i>	
<b>1800-1900</b>	<i>Dinner Partner Nations</i>	

**REMAINDER OF EVENING AT LEISURE**

**DRESS / UNIFORM**

**PARTNER NATION UNIFORM: Short or Long Sleeve Blues, no Service Coat (Jacket Optional)**

**U.S. PERSONNEL UNIFORM: Short Sleeve Blues (Jacket Optional)**

<b>0600-0745</b>	<i>Breakfast</i>	
<b>0730</b>	<i>Argentina, Paraguay, Peru, and Uruguay Delegations Meet at the Lobby</i>	
<b>0745</b>	<b>Argentina, Paraguay, Peru, and Uruguay Delegations Depart for next event</b>	
<b>0800</b>	<i>Air Chiefs – Transition to Bilateral Meetings</i>	
<b>0830</b>	<b>Argentina, Paraguay, Peru, and Uruguay Delegations Arrive for next event</b>	
<b>0855</b>	<b>Ecuador Delegation prepares for Bilateral Meeting with Maj Gen Evan Pettus</b>	
<b>0900-0930</b>	<b>Ecuador TELECON Bilateral Meeting</b>	
		<u><i>Attendees</i></u>
	<u><i>12 AF (AFSOUTH)</i></u> <i>Maj Gen Evan Pettus</i> <i>Mr. Ricci</i> <i>Desk Officer: Lt Col George Ambelang</i> <i>Interpreter: Maj Chris Ocasio</i>	<u><i>Ecuador</i></u> <i>General de Brigada Celiano Cevallos</i>
<b>0940</b>	<b>Colombia Delegation prepares for Bilateral Meeting with Maj Gen Evan Pettus</b>	
<b>0945-1015</b>	<b>Colombia Bilateral Meeting</b>	
		<u><i>Attendees</i></u>
	<u><i>12 AF (AFSOUTH)</i></u> <i>Maj Gen Evan Pettus</i> <i>Mr. Ricci</i> <i>SPP: Lt Col Daniel Linkroum</i> <i>Desk Officer: Maj Simeon Signor</i>	<u><i>Colombia</i></u> <i>General Luis Córdoba</i>
<b>1015</b>	<i>Comfort Break</i>	
<b>1025</b>	<b>Chile Delegation prepares for Bilateral Meeting with Maj Gen Evan Pettus</b>	
<b>1030-1100</b>	<b>Chile Bilateral Meeting</b>	
		<u><i>Attendees</i></u>
	<u><i>12 AF (AFSOUTH)</i></u> <i>Maj Gen Evan Pettus</i> <i>Mr. Ricci</i> <i>SPP: Brig Gen Andrew Camacho</i> <i>Desk Officer: Mr. David Fagergren</i>	<u><i>Chile</i></u> <i>General del Aire Hugo Rodríguez</i>
<b>1030</b>	<b>Argentina, Paraguay, and Uruguay Delegations Arrive at next event</b>	
<b>1100-1300</b>	<i>Lunch</i>	
<b>1115</b>	<b>Argentina, Paraguay, and Uruguay Delegations Arrive Hotel</b>	
<b>1215</b>	<i>Chile, and Colombia Delegations Meet at the Lobby</i>	

**DRESS / UNIFORM**

**PARTNER NATION UNIFORM: Short or Long Sleeve Blues, no Service Coat (Jacket Optional)**

**U.S. PERSONNEL UNIFORM: Short Sleeve Blues (Jacket Optional)**

<b>1230</b>	<b>Chile, and Colombia Delegations transition to next event</b>	
<b>1310</b>	<b>Chile, and Colombia Delegations Arrive at event</b>	
<b>1310</b>	<b>Paraguay Delegation prepares for Bilateral Meeting with Maj Gen Evan Pettus</b>	
<b>1315-1345</b>	<b>Paraguay Bilateral Meeting</b>	
	<u><i>Attendees</i></u>	
	<u><i>12 AF (AFSOUTH)</i></u> <i>Maj Gen Evan Pettus</i> <i>Mr. Ricci</i> <i>SPP: Col Lisa Ahaesy</i> <i>Desk Officer: Maj Jeffrey Fotakis</i>	<u><i>Paraguay</i></u> <i>General Brigada del Aire Oscar</i> <i>Santacruz</i>
<b>1355</b>	<b>Argentina Delegation prepares for Bilateral Meeting with Maj Gen Evan Pettus</b>	
<b>1400-1430</b>	<b>Argentina Bilateral Meeting</b>	
	<u><i>Attendees</i></u>	
	<u><i>12 AF (AFSOUTH)</i></u> <i>Maj Gen Evan Pettus</i> <i>Mr. Ricci</i> <i>SPP: Maj Gen Konata Crumbly</i> <i>Desk Officer: Mr. David Fagergren</i>	<u><i>Argentina</i></u> <i>Brigadier Mayor Hugo Schaub</i>
<b>1440</b>	<b>Uruguay Delegation prepares for Bilateral Meeting with Maj Gen Evan Pettus</b>	
<b>1445-1515</b>	<b>Uruguay Bilateral Meeting</b>	
	<u><i>Attendees</i></u>	
	<u><i>12 AF (AFSOUTH)</i></u> <i>Maj Gen Evan Pettus</i> <i>Mr. Ricci</i> <i>Desk Officer: Mr. David Fagergren</i>	<u><i>Uruguay</i></u> <i>Brigadier General Gaetano Battagliese</i>
<b>1510</b>	<b>Chile, and Colombia Delegations Depart to Next event</b>	
<b>1600</b>	<b>Chile, and Colombia Delegations Arrive</b>	
<b>1820</b>	<i>Delegates Meet</i>	
<b>1830</b>	<b>Transition to Dinner</b>	
<b>1900-1930</b>	<b>Arrive at venue for Social Hour</b>	
<b>1930-2200</b>	<b>Farewell Dinner (RSVP Required)</b> <b>Attire:</b> Business Casual (Jackets, no tie) or Western Attire (Cowboy Hat/Boots)/Cocktail Dress	
<b>2200</b>	<b>Depart Dinner Venue</b>	
<b>2230</b>	<b>Arrive Dinner Venue</b>	

**Saturday, 9 December 2023**

**Travel Day**

**DRESS / UNIFORM**  
**Farewell Party: Flight Suit/OCP**

**0630-0800**

*Breakfast*

*Farewell Party: Respective Country Desk Officers*

**MISSION COMPLETE**

ANNEX D

<b>Wednesday, 6 December 2023</b>		<b>Conference Day 3</b>	
<b>SOUTH AMERICAN AIR CHIEFS AND SENIOR ENLISTED LEADERS CONFERENCE</b> <b>SENIOR ENLISTED LEADERS DAY</b> <b>DRESS / UNIFORM</b> <b>(UNIFORM: Flight Suit/OCPs)</b>			
<b>Participants</b>	Partner Nation Senior Enlisted Leaders United States Senior Enlisted Leaders 12th Air Force Senior Enlisted Leaders		
<b>0745-0755</b>	Senior Enlisted Leaders Meet at Lobby		
<b>0800</b>	Transition to event		
<b>0900-0930</b>	Arrive at Professional Development Center Tour - Mission Brief - Resources/Supporting Agencies Elevator Speeches		
<b>0930</b>	Transition to ALS		
<b>0940-1000</b>	Arrive at ALS Academy - Heritage Tour - Mission/EPME Brief		
<b>1000-1045</b>	Command Teams Panel (Squadron Commander, Senior Enlisted Leader, First Sergeant & Group Commander, Senior Enlisted Leader, First Sergeant) ***Remain at ALS Academy***		
<b>1045-1100</b>	<b><i>Coffee/Comfort Break</i></b>		
<b>1100</b>	Transition to K-9 Building for Demonstration		
<b>1115-1155</b>	K-9 Tour - Mission Brief - Enlisted Development/Management Brief - Demonstration		
<b>1155</b>	Transition to CATM Building for Shooting		
<b>1210-1250</b>	CATM Tour - Mission Brief - Enlisted Development/Management Brief - Shooting		
<b>1250</b>	Transition to Chief Fuselier's Residence		
<b>1300-1445</b>	Lunch Social at CMSgt Fuselier's Residence - Catered Lunch - Gift Exchange		
<b>1445</b>	Depart		

## ANNEX E

### Reporting Instructions

#### Uniform Requirements during Conference

- **Partner Nation Delegates**
  - **Air Chief**: Service Dress (for official photo), Short or Long Sleeve Blues, no Service Coat (Jacket Optional) for conference attendance & Business Attire/Cocktail Dress (Jacket, no tie for dinner events). **Battle Dress/Operational Camouflage Uniform or equivalent for *Geostrategic Event***. Farewell dinner (Jacket, no tie, or Western attire optional, jacket, no tie, cowboy hat/boots)
  - **Aide de Camp**: Short or Long Sleeve Blues, no Service Coat (Jacket Optional) for conference attendance & Business Attire/Cocktail Dress (Jacket, no tie for dinner events). Farewell dinner (Jacket, no tie, OR Western attire optional, jacket, no tie, cowboy hat/boots) **Battle Dress/Operational Camouflage Uniform or equivalent for *Geostrategic Event***. Farewell dinner (Jacket, no tie, or Western attire optional, jacket, no tie, cowboy hat/boots)
  - **Senior Enlisted Leader**: Service Dress (for official photo), Short or Long Sleeve Blues, no Service Coat (Jacket Optional) for conference attendance & Business Attire/Cocktail Dress (Jacket, no tie for dinner events). **Battle Dress/Operational Camouflage Uniform or equivalent for *Geo Strategic Event and SEL Day***. Farewell dinner (Jacket, no tie, or Western attire optional, jacket, no tie, cowboy hat/boots)
- **U.S. Participants**
  - **12AF/CC**: Service Dress (for official photo), Short Sleeve Blues, no Service Coat (Jacket Optional) for conference attendance. **Battle Dress/Operational Camouflage Uniform or equivalent for *Geostrategic event***. Farewell dinner (Jacket, no tie, or Western attire optional, jacket, no tie, cowboy hat/boots)
  - **12AF/CCC**: Service Dress (for official photo), Short Sleeve Blues, no Service Coat (Jacket Optional) for conference attendance. **Battle Dress/Operational Camouflage Uniform or equivalent for *Geostrategic event and SEL Day***. Farewell dinner (Jacket, no tie, or Western attire optional, jacket, no tie, cowboy hat/boots)
  - **Invited US Speakers/Guests (Military)**: Short Sleeve Blues, no Service Coat (Jacket Optional) for conference attendance. **Battle Dress/Operational Camouflage Uniform or equivalent for *Geostrategic event***. Farewell dinner (Jacket, no tie, or Western attire optional, jacket, no tie, cowboy hat/boots)
  - **Invited US Speakers/Guests (Civilian)**: Traditional Business Attire (Coat & Tie) for conference attendance. **Business Casual (jacket, no tie) for *Geostrategic event***. Farewell dinner (Jacket, no tie, or Western attire optional, jacket, no tie, cowboy hat/boots)